

Meeting of LSEAT Board for Board Development held on Wednesday 18 May 2022 from 5.30-7.30pm in person at Orpington Campus, Room C1/C2

Minutes

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 Welcome, apologies and declarations of interest. Apologies received from Sebastien Chapleau. No apologise from Nick Linford. Trustees: attending online: Lynn Revell and Charles Yates No additional declarations of interest reported.

2. Minutes of Previous Meetings & Action Log

Board received an update on the progress of contract harmonisation. Board received update on BTAB estate issue and unsatisfactory relocation to the Home Hospital School.

The Board **NOTED** the verbal update and offered any support to keep the pressure on Bromley LA.

3. Board Development (Substantial Item)

3.1 Policy Update

The Board received a presentation and policy update on the Schools White Paper and the SEND & AP Green Paper from Sam Skerritt, Head of Policy, Confederation of School Trusts. These are significant external policies that will impact on the Trust.

The Board discussed the impact and appreciated the update on the proposed external policy landscape.

The Board requested to be kept updated on the papers as they progressed through Parliament.

ACTION: Presentations to be circulated to the Board after the meeting.

3.2 Strategic Development

3.2.1 Trust Operational Growth Strategy

Board received a joint paper prepared by the DCEO-NM and TSS-KS outlining and considering the future Trust structure and leadership required for growth.

The paper was **CONSIDERED** and **NOTED**.

The Board discussed and accepted the need for a new full time Director of School Improvement and the immediate requirement for more resources in HR and Payroll. . The Board **APPROVED** the use of the reserves to ensure growth can be supported and sustained.



Group Principal &CEO **ADVISED** the Board on the changing role of the MAT CEO, as the Trust embraces and considers growth and opportunities across the new policy landscape. Group Principal & CEO **CONFIRMED** that she had engaged with Forum Strategy and enrolled on an executive leadership programme to include coaching and mentoring, both individually for the Chair and corporately for the Trust.

The Board discussed options and the approach to a mixed economy of schools and the balance and risk of growth.

The Board **NOTED** that the role of the College as the sponsor was also key to discussions on growth and the significant support, infrastructure and resources that were made available by the College.

3.2.2 Trust Growth and Development Update

The Board were presented with an update on the due diligence process being undertaken at The Michael Tippett School (TMTS), to include Educational delivery and practice, Safeguarding, Estates, Finances, IT and HR. .

The Board were advised that a further update would be available at the next Board Meeting, when it would also be decided if there would need to be an extraordinary Board Meeting scheduled to consider due diligence and approval on conversion.

Approved by Chair:

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13 July 2022

Chair: Mark Burnett



Trustees

Mark Burnett (MB) Dr Sam Parrett, CBE (SP) Denise James Mason (DJM) David Bailey (DB) Charles Yates (CY) Dr Christopher Philpott (CP) Janet Saunders (JS) Sebastien Chapleau (SC) Prof Lynne Revell(LR) Nick Linford (NL) Errol Ince (EI) Marek Michalski (MM) Sunil Chotai (SC)

Governance Professional & Clerk

Jennifer Pharo

Executive Officers in attendance

John Hunt (JH) Neil Miller (NM) Kate Shiner (KS)

External Presenters

Samuel Skerritt

Group Board by Invitation

David Eastgate

Chair CEO/Trustee Trustee (Vice Chair) Trustee Trustee Co-opted Trustee Trustee Trustee Trustee Co-opted Trustee (LSEC) Trustee Trustee Trustee Present Present Present Online Present Present Apologies Online Not in attendance Present Present Present

Group Executive Director Governance

Group CFO Present Deputy CEO Academies Present Trust Strategic Development Director Present

Head of Policy CST